

# Juvenile

**Department Head:** Al Krug, Juvenile Director

**Location:** 4815 SW Research Way  
Suite 100  
Corvallis, OR 97333

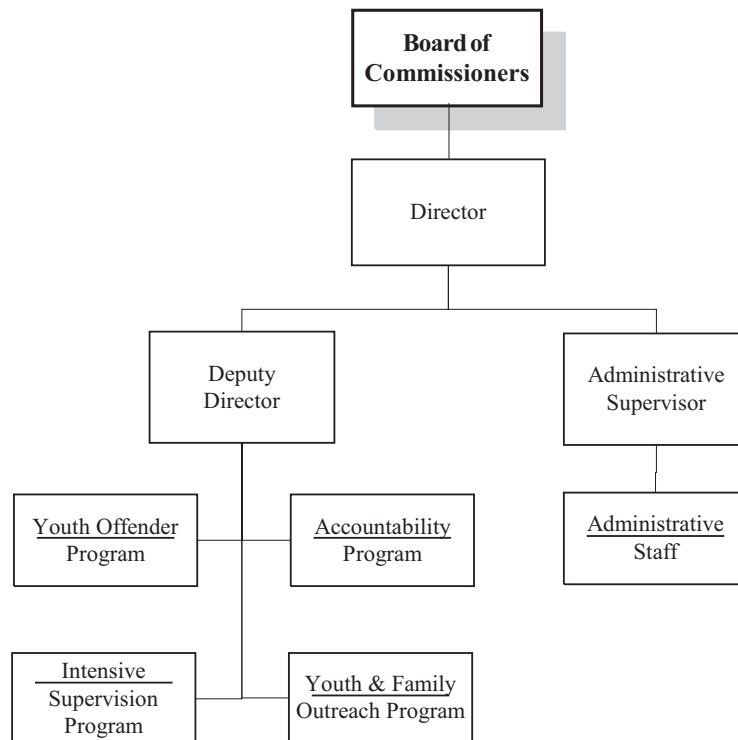
**Telephone:** (541) 766-6810

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**Mission:** To protect the community through prevention and control of juvenile delinquency. The department provides a continuum of prevention, supervision and rehabilitation services to youth and families referred to the Juvenile Department, in a manner consistent with protection of the community.

**Organization:** The Juvenile Department is organized into four programs. County unrestricted funds support the Youth Offender/High Risk Program, which consists of six Juvenile Counselors. Three counselors provide a continuum of services to a general caseload with the goal of community protection and practical rehabilitation. The other three counselors serve High Risk clients under 16 years old with multiple risk factors, emphasizing limited caseloads with increased supervision for the department's most vulnerable clients. The Intensive Supervision Program is funded by the Oregon Youth Authority. One Juvenile Counselor provides a high level of service and supervision to serious and chronic youth offenders who are at risk of commitment to a Youth Correctional Facility. The Juvenile Accountability Program consists of two restorative justice programs vital to holding youth accountable for their actions. A federal block grant and agreements with Benton County Public Works and Parks Departments fund a Community Service/Work Crew Assistant to provide more supervision and community service opportunities for youth. The Youth and Family Outreach Program is funded by the Commission on Children and Families. The program, operated by one Juvenile Counselor, provides services to at-risk youth and their families to prevent juvenile crime, school dropouts, and substance abuse.

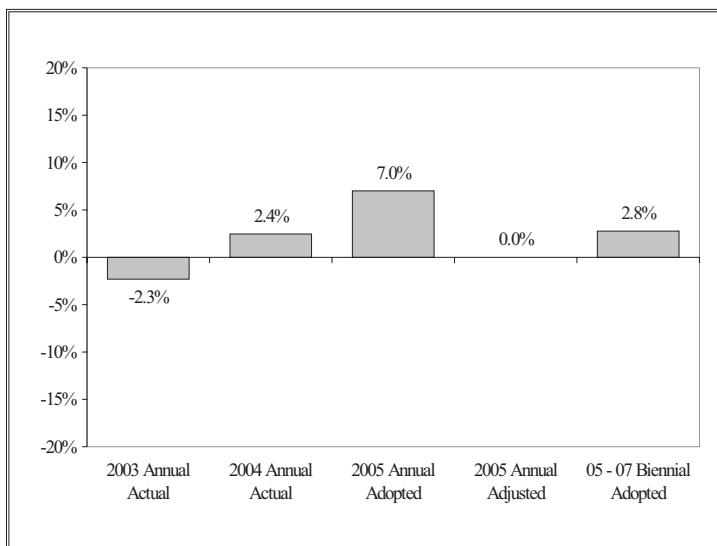
## Juvenile Department



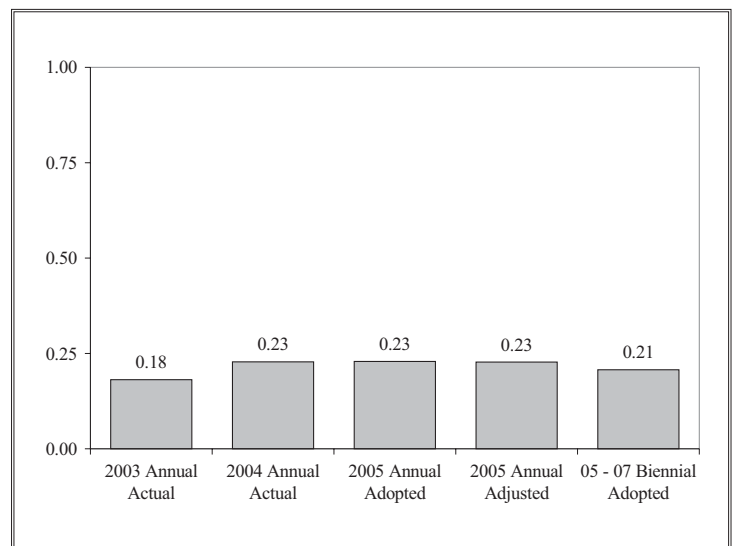
## Budget Summary

	2003 Annual Actual	2004 Annual Actual	2005 Annual Adopted	2005 Annual Adjusted	05 - 07 Biennial Adopted
General Revenues	5,612	5,174	4,000	4,000	8,000
Charges for Service	80,379	86,291	70,844	70,844	180,488
Operating Grants	222,758	158,182	212,849	212,849	345,090
Capital Grants	-	-	-	-	-
Loans & Transfer/Revenues	-	-	-	-	-
Dedicated Beginning Balance	64,117	40,909	-	-	849
<b>Total Program Income</b>	<b>372,866</b>	<b>290,556</b>	<b>287,693</b>	<b>287,693</b>	<b>534,427</b>
Personal Services	1,076,993	1,074,184	1,110,971	1,110,971	2,352,294
Materials & Services	550,875	593,556	673,626	673,626	1,315,530
Capital Outlay	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,627,869</b>	<b>1,667,740</b>	<b>1,784,597</b>	<b>1,784,597</b>	<b>3,667,824</b>
Surplus / (Deficit)	(1,255,003)	(1,377,184)	(1,496,904)	(1,496,904)	(3,133,397)
<b>Fund Summary</b>					
General Fund	1,423,564	1,448,283	1,784,597	1,784,597	3,667,824
Health & Safety Enhancement	204,305	219,457	-	-	-
<b>Total Budget by Fund</b>	<b>1,627,869</b>	<b>1,667,740</b>	<b>1,784,597</b>	<b>1,784,597</b>	<b>3,667,824</b>
Full Time Equivalent (FTE)	14.19	18.00	17.30	17.30	15.50
Temporary Hire Equivalent (FTE)	NA	NA	1.00	1.00	1.30

**Annual Change in Budget (Biennial value based on average annual value)**



**Employees per 1,000 population**



# Overview

## Department Head Message

The role of the Juvenile Department is that of a catalyst for developing safe communities and healthy youth and families. We accomplish this by holding offenders accountable, building and maintaining community-based partnerships, implementing results-based and outcome-driven services and practices, advocating for and addressing the needs of victims, offenders, families, and communities, and obtaining and sustaining sufficient resources.

This year, the Juvenile Department developed six action plans in response to the county's 2004-05 Strategic Planning Process. A handbook was compiled for clients and families that provides information about the department and the juvenile justice system. A notification process was implemented to keep victims of juvenile crime informed about cases. The format of the Drug & Alcohol group was updated, and a new sexual responsibility group for girls was created. For clients who are succeeding in meeting their probation requirements, an incentive activity program has been initiated. Finally, the cooperative litter patrol program with Oregon Department of Transportation was expanded to include Linn County highways.

The Juvenile Department has been collaborating with the Court, District Attorney, Health Department and other local agencies to create a local Juvenile Drug Court. This model focuses on intensive supervision and treatment for drug offenders and their families. Another new program is the motorcycle "Toy Run," held in August to collect toys and money for a holiday "Lunch with Santa." Three thousand dollars in toys and cash was raised and distributed in December to fifty Benton County children.

The Juvenile Department participated in an energy audit to determine if we could implement more sustainable business practices. The Department was already practicing many of the auditor's suggestions, but we were able to improve further by removing some light bulbs, setting computer monitors to sleep mode, and buying recycled paper products.

Department priorities for 2005-06 include continuing implementation of the "balanced approach" and restorative justice programs; continuing efforts to become a "culturally proficient" department; maintaining a high level of professionalism and ethical conduct in the performance of our duties; and continuing to contribute to and participate in the county's efforts in sustainability.

## High Risk/Offender Services

	2003 Annual Actual	2004 Annual Actual	2005 Annual Adopted	2005 Annual Adjusted	05 - 07 Biennial Adopted
General Revenues	5,612	4,470	4,000	4,000	8,000
Charges for Service	21,815	16,779	17,000	17,000	34,000
Operating Grants	-	-	-	-	-
Capital Grants	-	-	-	-	-
Loans & Transfer/Revenues	-	-	-	-	-
Beginning Balance	-	-	-	-	849
<b>Total Program Income</b>	<b>27,426</b>	<b>21,249</b>	<b>21,000</b>	<b>21,000</b>	<b>42,849</b>
Personal Services	821,250	836,518	852,524	852,524	1,883,909
Materials & Services	500,588	542,956	601,380	601,380	1,258,921
Capital Outlay	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,321,838</b>	<b>1,379,474</b>	<b>1,453,904</b>	<b>1,453,904</b>	<b>3,142,830</b>
Surplus / (Deficit)	(1,294,412)	(1,358,226)	(1,432,904)	(1,432,904)	(3,099,981)
Full Time Equivalent (FTE)	NA	NA	13.37	13.37	12.65
Temporary Hire Equivalent (FTE)	NA	NA	0.00	0.00	0.00

**Purpose:** Offender Services is the Juvenile Department's core program for youth referred for law-violating behavior. It provides all mandated services: intake screening, court investigations, development of dispositional recommendations, enforcement of court orders, referral to other agencies, probation and supervision, and assistance to the Juvenile Court. Offender Services primarily serves youth 12-17 years of age with the goal of community protection and practical rehabilitation.

The High Risk Program serves youth ages 15 and under with at least three risk factors including school failure, poor parenting or family problems, negative peer group, substance abuse, and anti-social behavior. Counselors in this best-practices program have limited caseloads and provide higher levels of personal contact aimed at community safety, youth accountability, and competency development.

### Accomplishments

- Exceeded the target by 3% for youth in the High Risk Program reducing their use of alcohol, tobacco and other drugs
- 100% of youth in the High Risk Program paid their restitution
- Implemented first MARS group for girls
- Provided transportation, GED testing, emergency food and clothing for clients to assist them in satisfying probation requirements
- Provided pre-employment training for 30 youth in preparation for ODOT work crew
- Initiated the Youth Incentive and Enrichment Project which provides monthly activities that reward clients for positive efforts in school and in satisfying probation requirements
- Coordinated services with county mental health and private treatment specialists to provide mental health assessments, counseling, substance abuse education, treatment, and aftercare for over 75 youths

**Performance Measures:**

<b>Youth Offender Program</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Target</b>
Successful completion-Probation	69%	68%	69%	62%	70%
Successful completion-Formal Accountability Agreement	91%	89%	96%	86%	90%
Successful completion-Community service	89%	91%	94%	89%	75%
Successful completion-Restitution	87%	92%	86%	78%	75%
<b>High Risk Program</b>					
Successful completion-Probation	54%	73%	68%	63%	70%
Successful completion-Formal Accountability Agreement	88%	83%	100%	89%	90%
Reduce A & D usage	66%	92%	90%	78%	75%
Improved school attendance	92%	82%	77%	74%	75%

**Objectives**

- Continue competency groups: sexual misconduct, girls group, MARS, conflict management, drug and alcohol, and job skills
- Maintain involvement in the school district Effective Behavioral System and Behavioral Support meetings
- Continue implementation of "best practices" to reduce juvenile recidivism, maintain current level of services to all youths, and meet performance measure goals
- Continue to work toward implementation of juvenile sex offender treatment program
- Maintain interagency partnerships and continue development of wraparound services

## Intensive Supervision

	2003 Annual Actual	2004 Annual Actual	2005 Annual Adopted	2005 Annual Adjusted	05 - 07 Biennial Adopted
General Revenues	-	-	-	-	-
Charges for Service	-	-	-	-	-
Operating Grants	83,446	50,536	67,383	67,383	134,766
Capital Grants	-	-	-	-	-
Loans & Transfer/Revenues	-	-	-	-	-
Beginning Balance	11,772	7,944	-	-	-
<b>Total Program Income</b>	<b>95,218</b>	<b>58,480</b>	<b>67,383</b>	<b>67,383</b>	<b>134,766</b>
Personal Services	74,921	58,105	66,063	66,063	116,624
Materials & Services	12,353	8,627	14,050	14,050	18,142
Capital Outlay	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Expenditures</b>	<b>87,274</b>	<b>66,732</b>	<b>80,113</b>	<b>80,113</b>	<b>134,766</b>
Surplus / (Deficit)	7,944	(8,252)	(12,730)	(12,730)	-
Full Time Equivalent (FTE)	NA	NA	0.93	0.93	0.75
Temporary Hire Equivalent (FTE)	NA	NA	0.00	0.00	0.00

**Purpose:** The Juvenile Department's Intensive Supervision Program serves serious and chronic youth offenders specifically identified as being at risk of incarceration. These adolescents must have in person contacts with their juvenile counselor at least once a week and frequently more often. Each is required to work toward the goal of rehabilitation while complying with community service, educational programs, substance use laws, restitution obligations, counseling and/or various competency groups.

### Accomplishments

- Despite a previous reduction in the number of allocated youth correctional facility beds, we have maintained our rate of incarceration of youth offenders at or below the cap imposed by the state for Benton County
- With concurrence of the Court, implemented the Intensive Supervision Program which imposes stricter and sometimes broader conditions of probation that are expected to assist the Juvenile Department in protecting the community, rehabilitating youth and holding them accountable for law violations
- Recruited an intern from Oregon State University to provide free mental health counseling to Juvenile Department clients
- Completed the development of and implemented the Juvenile Sex Offender Program for youths on probation for sexual offenses
- Assisted in the first annual and highly successful "Lunch with Santa" program that provided a multitude of holiday gifts for approximately 50 Benton County boys and girls

### Performance Measures:

Intensive Supervision Program	2001	2002	2003	2004	2005-07 Target
Maintain OYA bed use	100%	100%	100%	100%	100%
Successful completion-Probation	72%	33%	70%	67%	60%
Reduce A & D usage	57%	40%	67%	100%	75%
Successful completion-Skill Group	83%	67%	100%	100%	75%
Improved academic performance	83%	100%	100%	83%	75%

### Objectives

- Continue to remain at or below Benton County's Youth Correctional Facility bed allotment
- Continue implementation of "best practices" to reduce recidivism, maintain current level of services to all youths, and meet Intensive Supervision performance measure goals
- Continue to represent department on various city and county teams responding to abuse of adolescents and some adults
- Continue to maintain positive relationships with employees of local schools and sister agencies by educating them regarding juvenile justice and collaborating on programs offered to rehabilitate and support youths on probation
- Recruit law enforcement to provide training on illegal drug use and its paraphernalia

## Juvenile Accountability

	2003 Annual Actual	2004 Annual Actual	2005 Annual Adopted	2005 Annual Adjusted	05 - 07 Biennial Adopted
General Revenues	0	705	0	0	0
Charges for Service	0	15,668	0	0	38,800
Operating Grants	139,312	107,646	145,466	145,466	210,324
Capital Grants					
Loans & Transfer/Revenues	-	-	-	-	-
Beginning Balance	44,652	32,965	0	0	0
<b>Total Program Income</b>	<b>183,964</b>	<b>156,984</b>	<b>145,466</b>	<b>145,466</b>	<b>249,124</b>
Personal Services	123,166	121,506	132,372	132,372	258,423
Materials & Services	27,832	33,040	46,308	46,308	24,117
Capital Outlay	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Expenditures</b>	<b>150,999</b>	<b>154,546</b>	<b>178,680</b>	<b>178,680</b>	<b>282,540</b>
<b>Surplus / (Deficit)</b>	<b>32,965</b>	<b>2,438</b>	<b>(33,214)</b>	<b>(33,214)</b>	<b>(33,416)</b>
Full Time Equivalent (FTE)	NA	NA	2.10	2.10	1.50
Temporary Hire Equivalent (FTE)	NA	NA	1.00	1.00	1.30

**Purpose:** The Juvenile Accountability program aims to reduce the amount and severity of juvenile crime by holding youth accountable for their actions through graduated sanctions such as victim-offender mediation, restitution, community service, and work crew. This restorative justice program serves the community at large, crime victims, youth offenders, and their families.

### Accomplishments

- Increased victim offender mediations performed by 16% (19 to 22)
- 86% of the agreements reached through mediation or restitution dialogues were completed in full
- Developed a Victim Notification Process to ensure that victims are notified of the handling of their cases and given opportunities for input
- \$5,097.48 in monetary restitution was monitored and passed on to victims
- Continued agreements with Public Works and Natural Areas and Parks Departments to maintain Crystal Lake Cemetery and perform road maintenance in Benton County
- 95% of participating youth successfully completed the Community Service/Work Crew Program
- Using Title III funds in collaboration with the Bureau of Land Management, work crews continued maintenance at Alsea Falls Recreation Area, including development of bike trails

### Performance Measures:

Accountability Program	2001	2002	2003	2004	2005-07 Target
Victims are somewhat to very satisfied with mediation process	92%			88%	90%
Youth fully comply with mediation agreements	100%	95%	92%	86%	80%
Youth successfully complete community service/work crew	87%	88%	95%	92%	75%

### Objectives:

- Provide at least two peer mediation training events for middle and high school students
- Review forms and case procedures to ensure that they are effective and efficient
- Increase the diversity of community service and work crew opportunities
- Incorporate more skills training into the Community Service/Work Crew program
- Organize the second annual Summer Toy Run to collect toys and funds for "Lunch with Santa" for Benton County youth
- Continue work with the Public Works and Natural Areas and Parks Departments

## Youth & Family Outreach

	2003 Annual Actual	2004 Annual Actual	2005 Annual Adopted	2005 Annual Adjusted	05 - 07 Biennial Adopted
General Revenues	-	-	-	-	-
Charges for Service	58,564	53,844	53,844	53,844	107,688
Operating Grants					
Capital Grants	-	-	-	-	-
Loans & Transfer/Revenues	-	-	-	-	-
Beginning Balance	7,693	-	-	-	-
<b>Total Program Income</b>	<b>66,257</b>	<b>53,844</b>	<b>53,844</b>	<b>53,844</b>	<b>107,688</b>
Personal Services	57,657	58,056	60,012	60,012	93,338
Materials & Services	10,102	8,933	11,888	11,888	14,350
Capital Outlay	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Expenditures</b>	<b>67,758</b>	<b>66,988</b>	<b>71,900</b>	<b>71,900</b>	<b>107,688</b>
Surplus / (Deficit)	(1,501)	(13,144)	(18,056)	(18,056)	-
Full Time Equivalent (FTE)	NA	NA	0.90	0.90	0.60
Temporary Hire Equivalent (FTE)	NA	NA	0.00	0.00	0.00

**Purpose:** This program provides services and resources to non-delinquent, at-risk youths and their families. The program goal is to strengthen these youths and families through services that encourage pro-social behavior and healthy lifestyles and to prevent delinquency, school dropout, substance abuse, and teen pregnancy

### Accomplishments:

- Facilitated job skills class for youths ages 16-18 and social skills group for girls ages 14-17
- Collaborated with Oregon State University Credit Union to offer financial literacy classes to clients
- Participated in Teen Pregnancy Prevention Committee
- Chaired Youth Incentive and Enrichment Project
- Participated in Linn-Benton Hispanic Advisory Committee, promoting collaborative efforts to improve the quality and availability of resources and services for the Hispanic/Latino communities of Linn and Benton Counties
- Chaired annual La Fiesta event

Youth and Family Outreach	2001	2002	2003	2004	2005-07 Target
Not advance to youth offender or intensive supervision caseload	98%	98%	85%	92%	90%
In stable home or independent living situation	93%	98%	89%	96%	90%
In school and/or working	95%	98%	96%	96%	90%

### Objectives

- Provide individualized case plans for 60 or more youth
- Provide referrals for drug and alcohol education, evaluation and/or treatment for 55 or more youth
- Provide referrals for community service or work crew for 55 or more youth
- Provide referrals for counseling or support groups for 15 or more youth
- Provide gender-specific and culturally-sensitive services
- Provide wrap-around services by working closely with schools, Educational Service District, Health Department, Department of Human Services, Boys & Girls Club, LBCC Family Resource and Education Department, Jackson Street Youth Shelter, and other social services agencies